

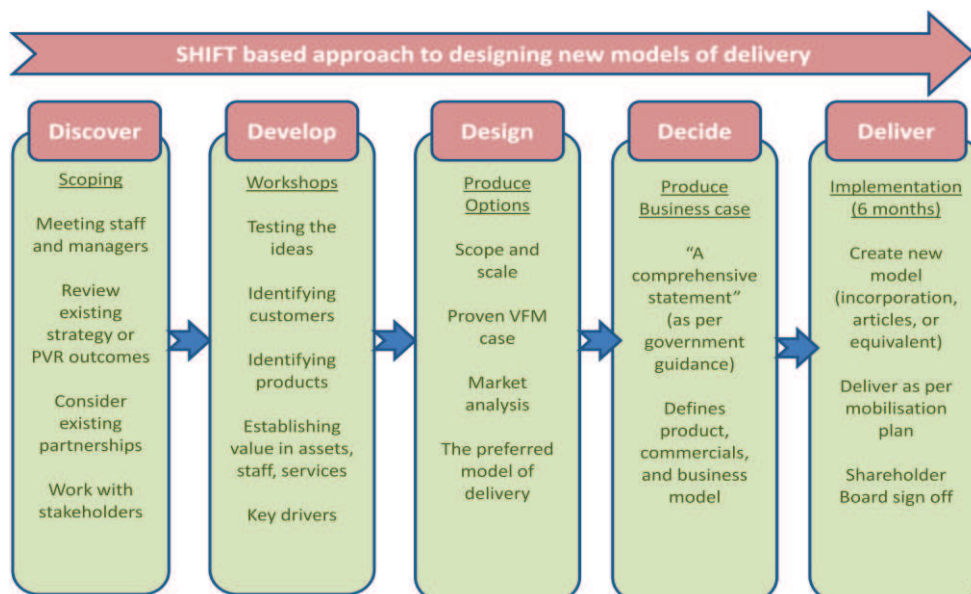


Council Overview and Scrutiny Committee
2 October 2014

New Models of Delivery Programme

Purpose of the report: Policy Development and Review
To update Members on the New Models of Delivery Programme and discuss how Members can best support the programme through the work of select committees.

1. On 26 March 2013, the Cabinet considered a report on Models of Delivery, aimed at strengthening the Council’s approach to Innovation. This included a recommendation acknowledging the opportunities that a range of delivery models provides and welcoming future proposals (expressed as options appraisals and business cases) from services across the Council over the three-year period 2013-16.
2. To facilitate this process and help ensure a strategic approach was taken across the Council, the New Models of Delivery Programme was put in place to enable and assist service in identifying and assessing opportunities.
3. The primary objective of this approach is to deliver public value for Surrey residents and businesses; any profits generated for the Council through trading will be available to support the delivery of the Council’s medium term financial plan, supporting service delivery within the authority, investing in new commercial ventures via the trading company and helping to keep Council Tax increases as low as possible in the future.
4. The programme follows the SHIFT “5D” approach to innovation:



5. This approach introduces consistency to the appraisal of commercial opportunities and ensures strategic oversight across the Council. This in turn helps ensure that lessons are identified and shared, skills and competencies are developed among staff internally, and a central knowledge hub created to capture both internal good practice that can be shared and replicated as well as case studies and research on activities taking place elsewhere which could help inform our own thinking.
6. It is recognised that Members can and do make a valuable contribution throughout the 5D approach by identifying opportunities and challenging services to think more creatively; helping to test the ideas and encourage innovation; challenging the business cases to ensure they are robust and supporting the implementation phase.
7. In order to maximise the value added by Member, this item provides an update on the approach being used to date as well as suggestions on how Members can continue to challenge and support the various stages in the future. The attached presentation provides more detail on the programme as background for the discussion at select committee. There are some suggested questions at the end of the presentation although these are only intended as a guide to start the discussion.

Recommendation

The Committee continues to support the approach and recognises the contribution Members can make to the Programme through the select committees.

Next steps

New Models of Delivery Team to continue to work with services in developing Options Appraisals and Business Cases, involving the relevant select committees as appropriate.

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Sources/background papers:

Strengthening the Council's Approach to Innovation: Models of Delivery (Cabinet, 26 March 2013)

Investment & Trading (Council Overview & Scrutiny Committee, 12 September 2013)